

Lompoc Utility Commission Item



Utility Commission Meeting Date: July 13, 2015

TO: Utility Commissioners
Larry Bean, Utility Director

FROM: Melinda Wall, Financial Services Manager
m_wall@ci.lompoc.ca.us

SUBJECT: Utility Enterprise's Financial Reporting as of April 30, 2015

Recommendation:

Please find attached financial reports for the City's utility functions through April 30, 2015. This report summarizes financial activity, by Division, for Water, Electric, Wastewater, Broadband and Solid Waste for the ten month period of July 1, 2014 to April 30, 2015. No action is required for the receipt of this report.

Also attached are summary pages that relate to the Utility Departments from the Biennial Budget for Fiscal Years 2015-2017 that the City Council adopted on June 23, 2015. The first sheet is the Enterprise Funds Sources and Uses that summarizes the financial sources (revenues) and the financial uses (expenditures) and the anticipated net results (revenues – expenditures) for the two fiscal year period 2015-16 & 2016-17. The second page shows the expenditure breakdown of the Utilities by program. The next section details the personnel positions summary. The departmental adjustments are shown in the table below:

Summary of Full-Time Position Adjustments		
Function / Department	Additions/ (Deletions)	Position Description
Water	(0.50)	Remove Utility Conservation Representative
	(0.50)	Remove Laboratory Technician I / II
	(1.00)	Water Plant Operator I / II
Electric	(0.50)	Remove Utility Conservation Representative
	1.00	Add Assistant Electric Utility Manager
	(1.00)	Remove Electric Substation Supervisor
	(1.00)	Remove Electric Utility Engineer
	(3.00)	Remove Electrical Substation Technician
	2.00	Add Electrical Utility Technician I
	1.00	Add Lead Electrical Utility Technician
Wastewater	(1.00)	Remove Wastewater Plant Operator I / II

In addition to the net reduction of 4.5 FTEs during the FY 2015-17 cycle, an additional reduction of 2.5 FTEs occurred in the FY 2013-15 budget cycle for a total of 7 positions over 4 years resulting in ongoing efficiency savings of more than \$570,000 per year to ratepayers.

Background:

The table below is presented for each division to provide a clear and concise summary of the financial results for each utility.

	Full Fiscal Year	Year to Date		Positive/ (Negative) Variance	
		Expected	Actual	Year to Date	Projected Full Year
Category	Column 1	Column 2	Column 3	Column 4	Column 5

The following index is provided to you to explain the makeup of the information presented on each separate utility summary.

Column 1 of the report shows the revised budget for the division for the fiscal year for the indicated category (revenue, expenditures, etc). The revised budget includes the current approved budget plus any prior year carryovers, prior year encumbrances and any supplemental appropriations approved for the various funds in the current fiscal year.

Column 2 of the report shows the cumulative monthly totals for the fiscal year. In this case, the amount represents 10 of 12 months for the fiscal year since the report is as of April 30, 2015. This column reflects the fact that debt service has a designated payment period, a majority of those payments hit semi-annually rather than equally every month. Personnel services are recorded on a monthly basis while payments for services and supplies usually are processed after the expenditures have occurred.

Column 3 represents the actual year to date activity by category (revenue, expenditures, compensation, debt service, etc).

Columns 4 and 5 show the variance between budgeted and actual either for the monthly year to date (column 4) or the annual projected results (the annualized monthly year to date). For this report, since it is for the full fiscal year, the two columns are generally the same.

While not fully represented in the table above, highlights of the various categories are more fully described below:

Revenues reflect the operational charges received by each division for the services provided. Water, electric, solid waste and broadband are based on current charges provided. A majority of wastewater accounts are based on a six year winter averaging of water usage and reflect lower water usages from customers.

Expenses and Expenditure Detail show, in total and major categories, the individual division's costs including salary and benefits, services and supplies (operations), capital outlay, debt service, and other sources/(uses). Because of the timing of vendor payments, many operating supplies or services purchased in the month are not reflected in the expenditure detail until paid will be reflected in the following month's activity. As part of the ordinary yearend closing process in June, the City accrues payables for 45 days to reflect all purchases in the proper fiscal year.

Highlights:

Operating expenditures such as salaries and maintenance in all divisions are within their budgeted amounts and are under the control of the managers of their divisions.

Capital outlay projects often take planning, engineer reviews and going through a bid process prior to the actual acquisition or the start of construction of a project. While these projects are approved in a current budget cycle, often the project will require significant planning up front and could span multiple years before the project is completed. It may take a number of years before all the funds allocated for those projects are expended. This typically results in a positive variance for capital expenditures as the project completion lags the decision to budget for the project.

The figures and amounts presented in this report are based on ten months of the fiscal year.

Additional highlights for individual funds are presented below:

- Water fund
 - Revenues
 - Actual revenues to date were \$9.28 million; this reflects the rate increase that went into effect on July 1, 2014 that was reflected in revenues starting in August and September. This is 83% of the anticipated total for the year.
 - Year to date revenues are 11.2% higher for the 10 month period ending April 30, 2015 than for the same 10 month period ending April 30, 2014.
 - This is the second year of rate adjustments of 15% implemented on August 6, 2013.

- On May 5, 2015, the City Council implemented 50% (7.5%) of the 15% approved rate increase effective July 1, 2015.
- Expenditures
 - Salaries and operational costs were within the projected ranges at 79.37% (with 84.61% of the payroll cycles complete – 22 of 26) and 75% of operational activity complete (10 of 12 months), respectively.
 - A majority of debt service is paid twice a year, in August and in February.
 - Capital outlay costs will vary due to the timing of the projects, most of the capital items have a lead time to get the projects started. To date, 13.56% of the anticipated costs have been spent towards capital projects. \$1.18 million of budgeted capital project costs have not yet been expended.
 - The waterline replacement project approved by City Council on May 19, 2015 has a construction budget (not including design and planning costs) of \$616,110.
- Cash balance
 - Operational cash began the fiscal year with a negative \$101,534 and ended in the month of April with a positive \$1.39 million. To achieve a 15% cash reserve, there would need to be \$1.62 million in operating cash. To achieve a 25% (of budgeted operating costs) or 90 day cash reserve (as per City Council policy), there would need to be \$2.7 million in operating cash.
 - Operational cash, adjusted for unexpended capital project costs would be \$206,237 at April 30, 2015 had all the projected budgeted projects for FY 2014-15 been completed by April 30, 2015.
 - The waterline replacement project approved by City Council on May 19, 2015 will reduce operating cash by \$610,110 over the course of construction.
- Goals of the rate adjustments for water are:
 - Ensure compliance with bond covenants in the first year of implementation.
 - Bond covenants require the Net Revenues plus any additional revenues, at least equal 125% of Maximum Annual Debt Service. In 2014, net revenues were at 2.11% of the water revenue bonds debt service requirement.
 - Provide a positive net income by the second year of implementation; a positive net income has been achieved in the 2014 FY.
 - Eliminate the Water Utility operating reserve deficit during the fourth year of implementation; this may be able to be completed during

the third year. Debt service cash reserve accounts need to set up prior to the completion of this task.

- Provide a 25% or 90-day operating reserve by the fifth year of implementation.
- Allow adequate funding for the Utility's capital repair and replacement program (R & R Reserve) by the end of the fifth year of implementation.

- Electric fund

- Revenues

- Total revenues to April were \$20.15 million and were 89% of the estimated total for the year with 83% of the year concluded.

- Expenditures

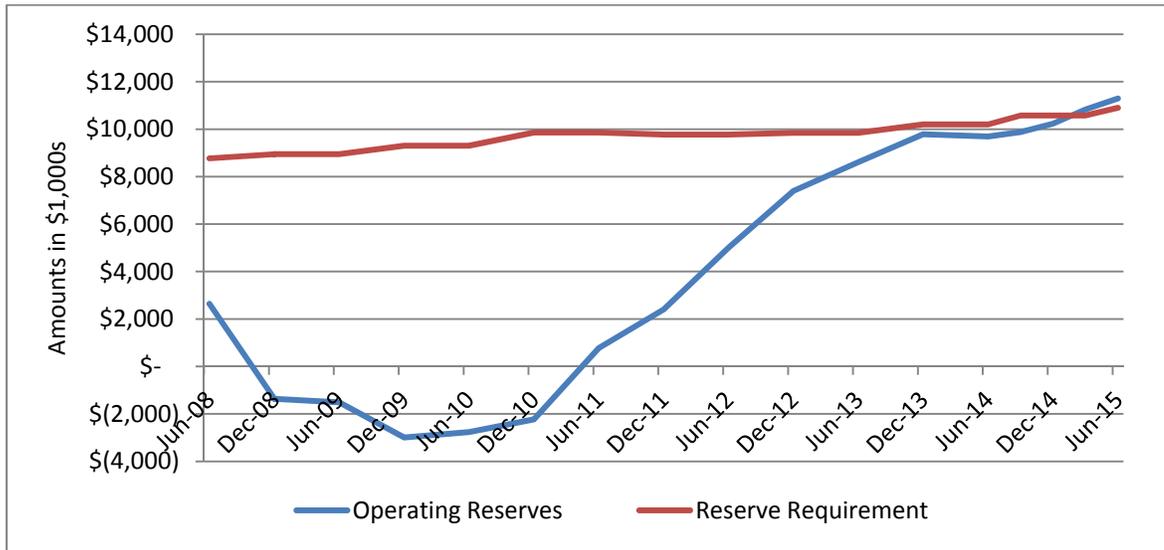
- Salaries and operational costs were 79% and 80% respectively within the projected range at \$15.78 million and purchased power costs represent \$9.28 million of operational cost and is at 88% of its estimated budgeted.
 - Capital additions of \$743,041 reflect \$437,189 spent for the induction light retrofit (LED).

- Cash balance

- The Operating cash balance at the end of March was \$10.98 million in comparison with \$9.6 million at June 2014. The cash amount of the operating reserve policy set by Council was \$10.58 million for the 2014-2015 FY representing a 60 day operating expense reserve, a reserve for employee benefits, a stabilization reserve, and a major disaster reserve set at 6.5% of un-depreciated plant & equipment costs.
 - Capital expenditures are \$1.35 million less than anticipated for the year. Had all capital expenditures occurred by April 30, 2015, the operating reserve amount would be \$9.63 million or 91% of the policy level at April 30, 2015.

On the next page is a historical graph comparison of the Electric fund's operating reserves and the reserve requirement for the period of June 2008 to April 30, 2015.

Table 1
Electric Fund Operating Reserves and Reserve Requirements



- Wastewater fund

- Revenues

- Revenues through April are \$10.61 million and are at 73% of budgeted.
 - Budget amounts are based on the consultant's recommendation of 17% for the second of five annual adjustments.
 - The approved increase of 10.5% is 6.5% lower than consultant's recommended increase reflecting a 10 year implementation cycle rather than a 5 year implementation cycle.
 - Monthly revenues recognized by April 2015 are approximately 10.42% greater than the revenue received in April 2014.
 - The Wastewater treatment partners, Vandenberg Village Community Service District (VVCSD) and Vandenberg Air Force Base (VAFB), are charged for their direct usage in proportion to the overall costs in relationship to the City's usage. As the City's share has increased, the City's share of costs has also increased, resulting in a proportionately less revenue stream from the partners.
 - On May 5, 2015, the City Council affirmed the 10.5% rate increase effective July 1, 2015. The recommended 5 year implementation anticipated an 11% increase effective July 1, 2015 while an alternative 10 year implementation plan anticipated an 8% increase effective July 1, 2015.

- Expenditures
 - Salaries and operational costs of \$ million were within projected ranges of 74% and 62% respectively.
 - Capital outlay cost of \$ is 9% of budget due to the start up time needed for the capital outlay items, last year capital items have been carried over to this fiscal year.
 - Revenue Bond payments are due semi-annually in February and August while the State Revolving Fund (SRF) is due annually in August. Debt service represents 38% of the total annual cost for Wastewater expenses.
- Cash balance
 - Operating cash reserves at the end of March were a negative \$3.2 million for the Wastewater fund. The Restricted reserve balance for obligations related to the annual SRF payment as of April 30, 2015 is \$3.05 million.
 - Capital expenditures are \$1.9 million less than anticipated for the year. Had all capital expenditures occurred by April 30, 2015, the operating reserve amount would be a negative \$5.15 million at April 30, 2015.
- The goal of the wastewater rate adjustments are:
 - Ensure compliance with bond covenants in the first year of implementation; because the revenue bonds have seniority, the bond covenants were met for their requirements, The State Revolving Fund (SRF) loan, funded in 2007 by the State Water Resources Control Board, relates solely to the Wastewater Utility, and requires similar covenants as the Revenue Bonds. One additional requirement of the SRF is the creation of a payment reserve equal to the annual SRF payment over the first 10 years of the 20-year loan.
 - Provide a positive net income by the second year of implementation;
 - Eliminate the Wastewater Utility operating reserve deficit by the fourth year of implementation;
 - Provide a 90-day operating reserve by the fifth year of implementation;
 - Allow funding for a significant portion of the SRF's payment reserve by the end of the fifth year; and
 - Allow funding for the Utility's capital repair and replacement program by the end of the sixth year of implementation.
- Broadband fund
 - Revenues
 - Revenues received for outside subscriptions and internal usage were \$427,625 as of April 30, 2015.

- Expenditures
 - Salaries, operations, and debt service were within the projected range in the amount of \$318,285 as of April 30, 2015.
 - Capital outlays total \$74,526 to date and \$63,879 relates to the replacement of the City's fiber optic system provided under the City's cable franchise that ended in December 2014.
- Cash balance
 - Broadband's cash balance at the end of March is \$48,727. The City's external start up financing was paid off on October 24, 2014. With the final payment and the positive results of annual operations, the existing \$4.3 million loan from the Electric fund that provided additional start up costs will begin to be repaid starting in the next fiscal year.
- Solid waste fund
 - Revenues
 - Revenues are \$6.4 million. This reflects the rate adjustments that were approved in June 2014 that was reflected in revenues starting in August and is 80% of anticipated revenues.
 - The rate increase adopted by City Council on June 3, 2014 was 3.6%.
 - Monthly revenues recognized since March 2015 are approximately 8% greater than revenue received in the same period for April 2014.
 - Loan proceeds up to \$1 million will be paid to the City on a reimbursement basis for the Landfill Gas Collection and Control System (LGCCS) once the project is under construction. After the City has met its required local match, loan proceeds will be recognized. The City received approval of the LGCCS on January 9, 2015 by the Santa Barbara County Air Pollution Control District. The system must be installed by July 9, 2016, 18 months following approval of the plan.
 - On May 5, 2015, the City Council affirmed the 3.6% increase approved by City Council in June 2014, effective July 1, 2015.
 - Expenditures
 - Salaries are at 78% and operations were at 71% of the budget and are in the amount of \$5.3 million and are within the projected range.
 - Capital outlays reflecting a positive variance is due to unexpected delays while waiting on the review of the LGCCS project. The LGCCS project was originally budgeted at \$1.2 million more than 4 years ago and will be carried over into this year. To date, capital outlay expenditures of \$59,859 have included costs of a security camera system, containers, drainage improvements and \$16,789 towards the LGCCS project.

- With additional requirements imposed by both CalRecycle and the Santa Barbara County Air Pollution Control District (APCD) plus the delay in approval caused by the transfer of approving authority to APCD, it is all but guaranteed the original conceptual estimate of \$1.2 will be exceeded. Whether by \$200,000 or \$2 million is the unknown.
- Debt service had a positive variance due to refinancing of existing lease financing instruments with financing with lower interest rates. The budgeted debt proceeds from the State for the LGCCS is on a reimbursement basis. Initiation of a repayment schedule depends on the City expending the match and the timing of completion of construction which can be as late as July 9, 2016, the state mandated delivery date of a completed project.
- Cash balance
 - Solid Waste's cash balances were \$2.53 million on April 30, 2015. While this meets the interim 90 day operating expense reserve target of \$1.8 million, operating cash has not been reduced for restricted needs such as budgeted capital outlay appropriations including the estimated construction cost of the LGCCS. The rate increases adopted in July 2014 are necessary to pay the remaining balance of the operating loan to the insurance fund approved in 2010, the City's cost share of the landfill gas collection system, necessary requirements to comply with operational needs, accrued benefit costs, and capital outlay costs.
 - Capital expenditures are \$1.4 million less than anticipated for the year (\$0.4 million net of LGCCS loan proceeds). Had all capital expenditures occurred (and the LGCCS loan been fully disbursed) by April 30, 2015, the operating reserve amount would be \$1.49 million at April 30, 2015.

Conclusion:

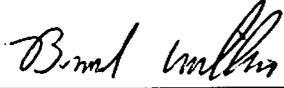
This report illustrates the revenues, expenditures, debt service costs, and cash position associated with each of the major Utility enterprises of the City as of April 30, 2015.

Respectfully submitted,



Melinda J. Wall, Financial Services Manager

Approved For Submittal to the Utility Commission:



Brad Wilkie, Management Services Director

Attachments:

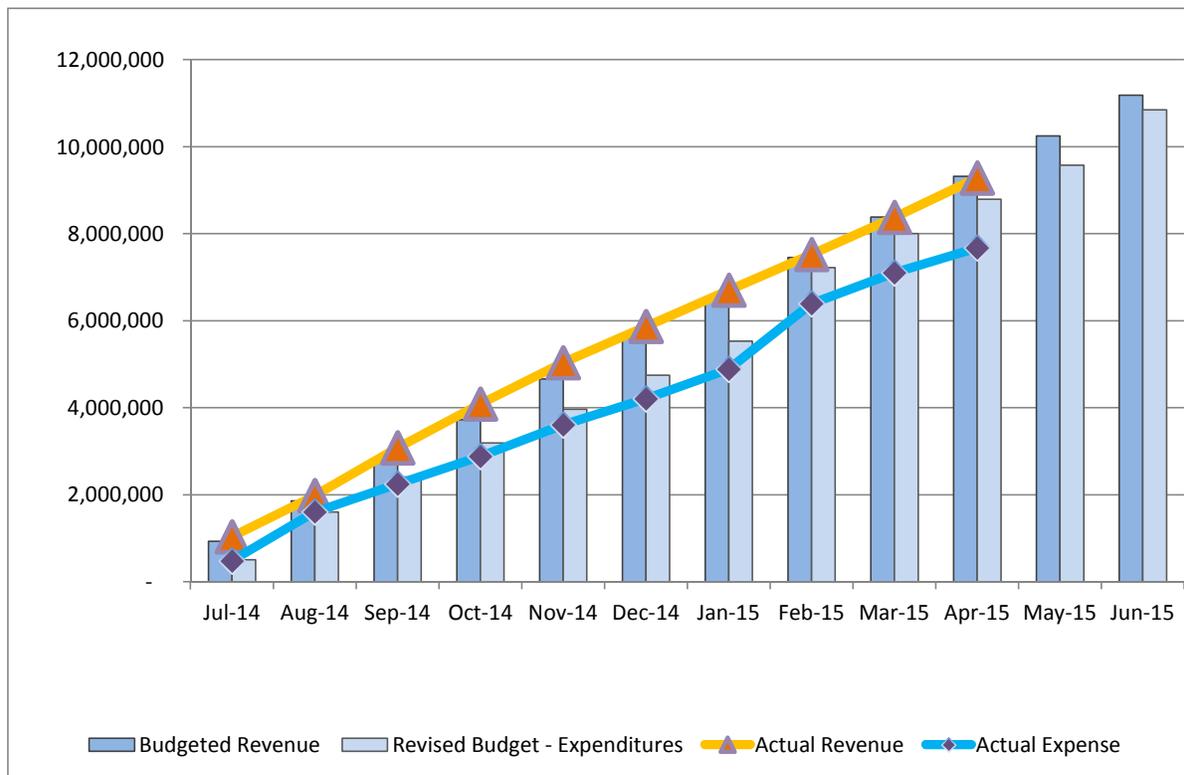
1. April 2015 Financial Reporting Graphs for Utility Funds
2. Excerpts from the 2015-2017 Biennial Budget relating to the Utility Funds

City of Lompoc

Periodic Financial Report for City Utility Funds - Water Fund
 Prepared for the City Utility Commission
 For the Period Ending 4/30/2015



	Full Fiscal Year Budget	Year to Date		Positive/(Negative) Variance	
		Expected	Actual	Year to Date	Projected Full Year
Water					
Revenues	\$ 11,179,853	\$ 9,316,544	\$ 9,280,654	\$ (35,890)	\$ (43,068)
Expenses	10,845,403	8,789,402	7,674,362	1,115,040	1,386,462
Net position	<u>\$ 334,450</u>	<u>\$ 527,142</u>	<u>\$ 1,606,292</u>	<u>\$ 1,079,151</u>	<u>\$ 1,343,395</u>
<u>Expenditure detail</u>					
Personnel Salary & Benefits	\$ 3,115,074	\$ 2,595,895	\$ 2,472,542	\$ 123,353	\$ 148,024
Operations	5,200,285	4,116,892	3,900,521	216,371	259,645
Capital outlay	1,374,088	1,087,820	186,372	901,447	1,081,736
Debt Service	1,475,242	1,254,867	1,383,106	(128,239)	(128,239)
Other Sources (Uses)	(319,286)	(266,071)	(268,180)	2,108	25,296
Total expenditures	<u>\$ 10,845,403</u>	<u>\$ 8,789,402</u>	<u>\$ 7,674,362</u>	<u>\$ 1,115,040</u>	<u>\$ 1,386,462</u>



City of Lompoc

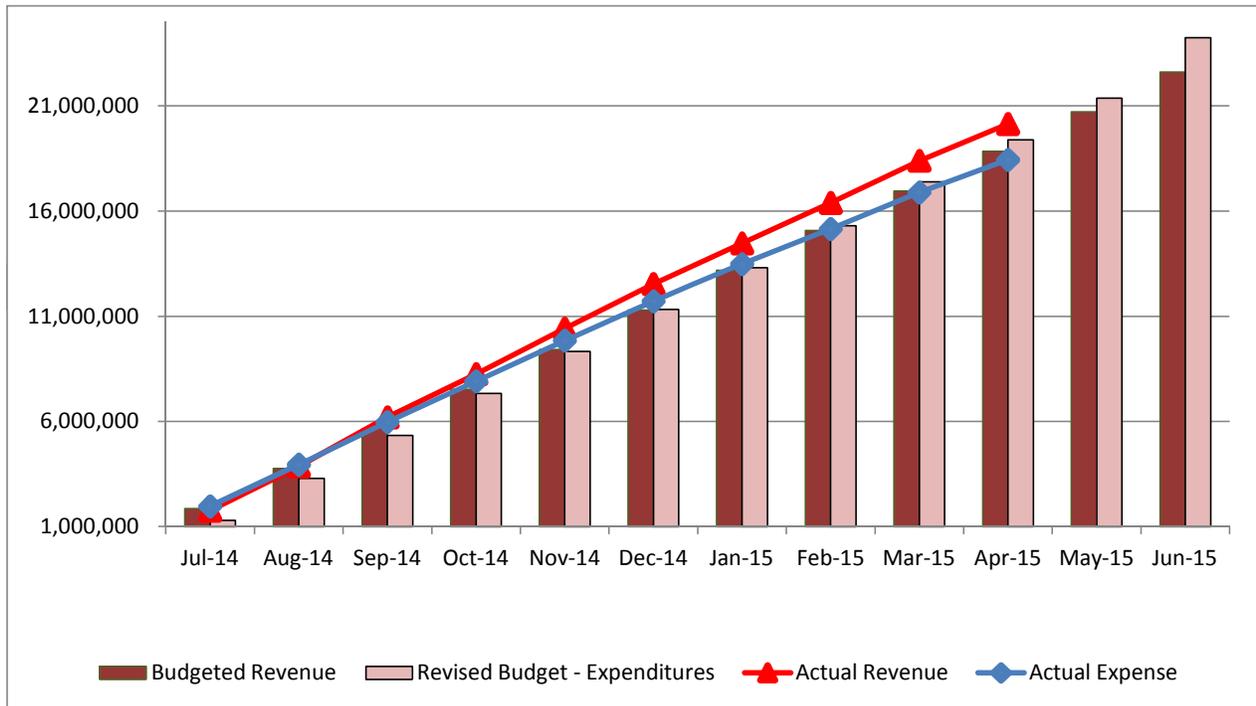
Periodic Financial Report for City Utility Funds - Electric Fund

Prepared for the City Utility Commission

For the Period Ending 4/30/2015



	Full Fiscal Year Budget	Year to Date		Positive/(Negative) Variance	
		Expected	Actual	Year to Date	Projected Full Year
Electric					
Revenues	\$ 22,605,203	\$ 18,837,669	\$ 20,145,314	\$ 1,307,645	\$ 1,569,173
Expenses	24,235,877	19,382,162	18,441,407	940,754	2,106,189
Net position	\$ (1,630,674)	\$ (544,493)	\$ 1,703,906	\$ 2,248,399	\$ 3,675,362
<u>Expenditure detail</u>					
Personnel Salary & Benefits	\$ 3,230,513	\$ 2,692,094	\$ 2,567,902	\$ 124,192	\$ 149,030
Operations	16,548,526	13,100,917	13,208,774	(107,857)	697,997
Capital outlay	2,092,954	1,744,128	743,041	1,001,087	1,201,304
Debt Service	322,615	143,965	233,355	(89,390)	42,589
Other Sources (Uses)	2,041,269	1,701,058	1,688,334	12,723	15,268
Total expenditures	\$ 24,235,877	\$ 19,382,162	\$ 18,441,407	\$ 940,754	\$ 2,106,189

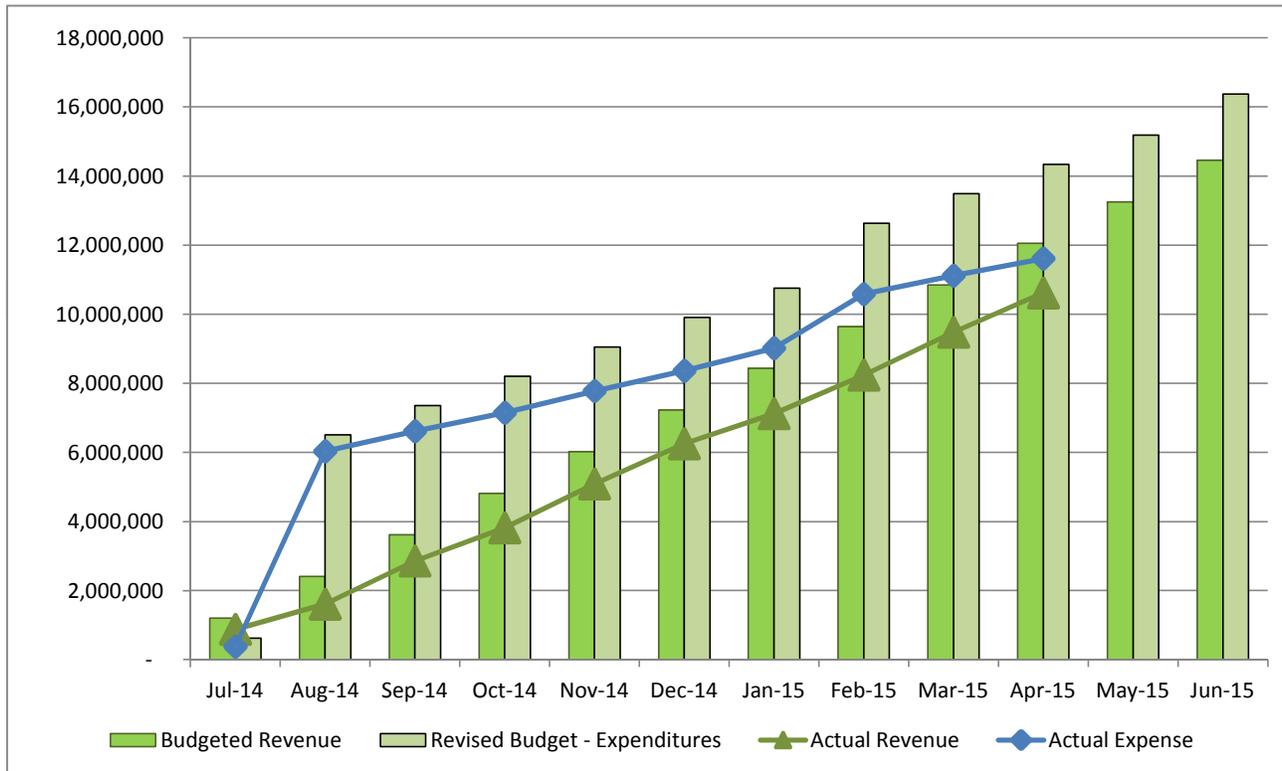


City of Lompoc

Periodic Financial Report for City Utility Funds - Wastewater Fund
 Prepared for the City Utility Commission
 For the Period Ending 4/30/2015



	Full Fiscal Year Budget	Year to Date		Positive/(Negative) Variance	
		Expected	Actual	Year to Date	Projected Full Year
Wastewater					
Revenues	\$ 14,458,324	\$ 12,048,604	\$ 10,618,003	\$ (1,430,600)	\$ (1,716,720)
Expenses	16,372,583	14,336,959	11,611,001	2,725,959	3,271,848
Net position	<u>\$ (1,914,259)</u>	<u>\$ (2,288,356)</u>	<u>\$ (992,997)</u>	<u>\$ 1,295,359</u>	<u>\$ 1,555,128</u>
<u>Expenditure detail</u>					
Personnel Salary & Benefits	\$ 2,749,137	\$ 2,290,947	\$ 2,047,458	\$ 243,489	\$ 292,187
Operations	5,306,786	4,201,205	3,293,889	907,317	1,088,780
Capital outlay	2,127,121	1,772,601	193,962	1,578,639	1,894,367
Debt Service	6,189,540	6,072,206	6,075,692	(3,486)	(3,486)
Total expenditures	<u>\$ 16,372,583</u>	<u>\$ 14,336,959</u>	<u>\$ 11,611,001</u>	<u>\$ 2,725,959</u>	<u>\$ 3,271,848</u>

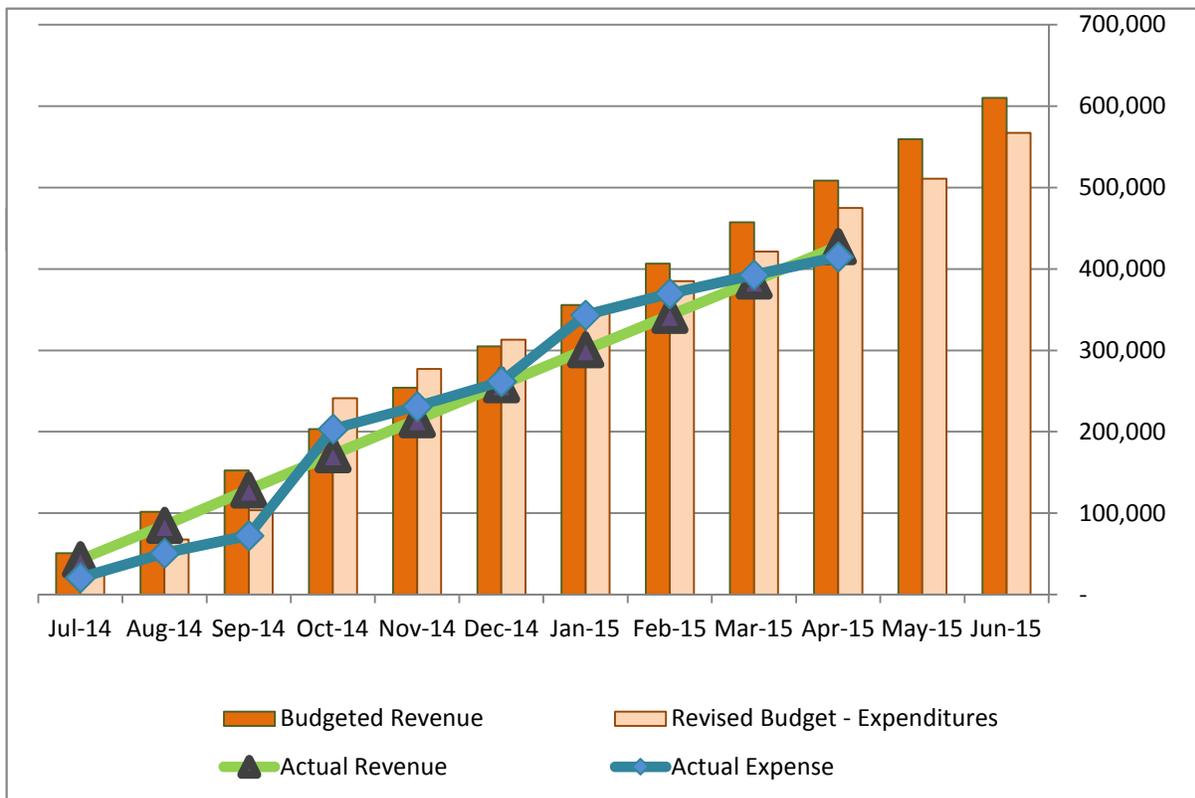


City of Lompoc

Periodic Financial Report for City Utility Funds - Broadband Fund
 Prepared for the City Utility Commission
 For the Period Ending 4/30/2015



	Full Fiscal Year Budget	Year to Date		Positive/(Negative) Variance	
		Expected	Actual	Year to Date	Projected Full Year
Broadband					
Revenues	\$ 609,967	\$ 508,306	\$ 427,625	\$ (80,681)	\$ (96,817)
Expenses	567,111	474,889	414,997	59,892	69,632
Net position	\$ 42,856	\$ 33,417	\$ 12,628	\$ (20,789)	\$ (27,186)
<u>Expenditure detail</u>					
Personnel Salary & Benefits	\$ 183,322	\$ 152,768	\$ 168,509	\$ (15,741)	\$ (18,889)
Operations	161,652	\$ 133,785	122,563	11,222	14,577
Capital outlay	146,627	\$ 122,189	74,526	47,663	57,195
Debt Service	75,510	66,147	49,399	16,748	16,748
Total expenditures	\$ 567,111	\$ 474,889	\$ 414,997	\$ 59,892	\$ 69,632

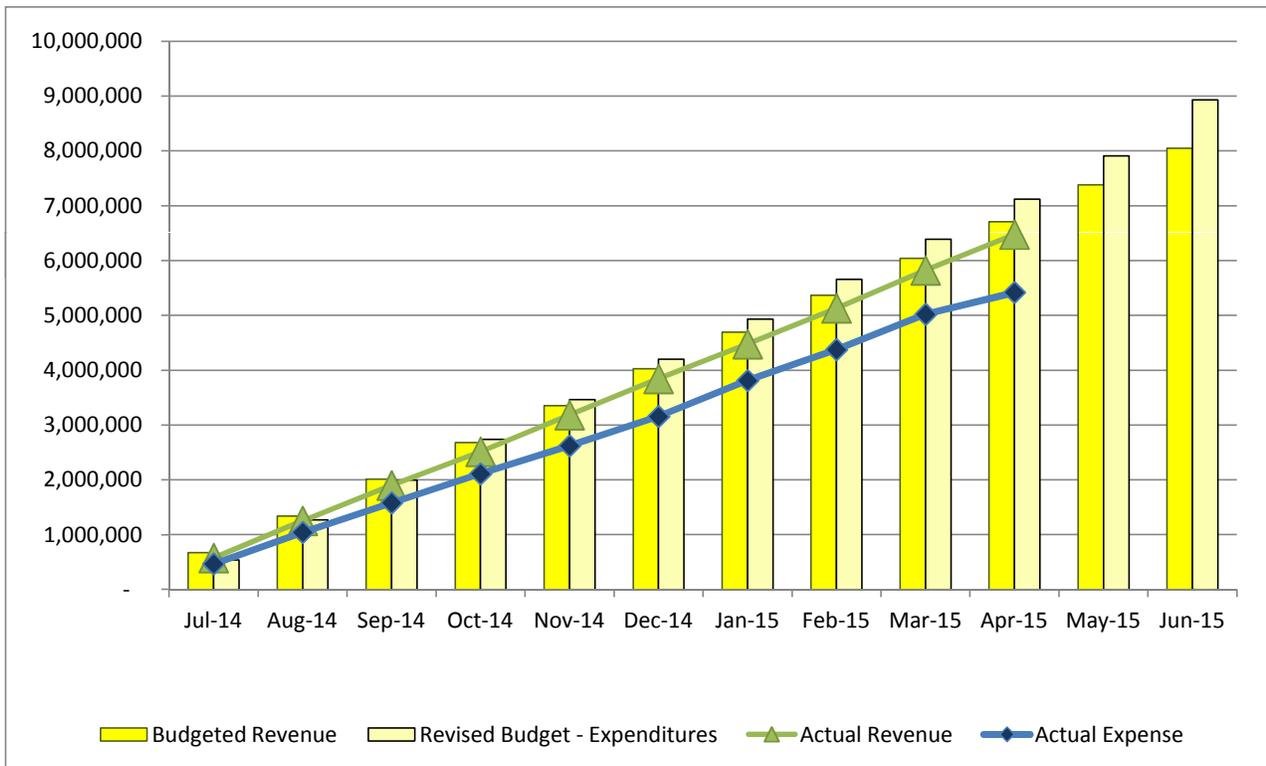


City of Lompoc

Periodic Financial Report for City Utility Funds - Solid Waste Fund
 Prepared for the City Utility Commission
 For the Period Ending 4/30/2015



	Full Fiscal Year Budget	Year to Date		Positive/(Negative) Variance	
		Expected	Actual	Year to Date	Projected Full Year
		Solid Waste			
Revenues	\$ 8,050,277	\$ 6,708,564	6,475,425	\$ (233,139)	\$ (279,766)
Expenses	8,930,864	7,118,163	5,419,267	1,698,896	2,427,743
Net position	\$ (880,587)	\$ (409,599)	1,056,158	\$ 1,465,757	\$ 2,147,976
<u>Expenditure detail</u>					
Personnel Salary & Benefits	\$ 2,698,382	\$ 2,248,651	\$ 2,115,872	\$ 132,779	\$ 159,335
Operations	4,490,362	3,554,870	3,187,472	367,398	665,395
Capital outlay	1,500,483	1,250,403	59,859	1,190,544	1,428,653
Debt Service	213,002	40,376	54,471	(14,095)	147,637
Other Sources (Uses)	28,636	23,863	1,594	22,269	26,723
Total expenditures	\$ 8,930,864	\$ 7,118,163	5,419,267	\$ 1,698,896	\$ 2,427,743



Enterprise Funds Sources and Uses
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FINANCIAL SOURCES	Adopted 11-13	Adopted 13-15	Requested 15-17	Proposed 15-17
Water Utility	\$ 16,526,258	\$ 20,848,910	\$ 24,852,941	\$ 24,920,379
Electric Utility	48,622,891	44,518,525	47,000,576	49,420,950
Wastewater Utility	23,467,409	28,071,689	30,171,973	30,214,270
Solid Waste Utility	14,482,874	16,564,164	17,014,168	17,111,893
Lompoc Airport	1,304,061	1,400,396	2,393,759	2,743,668
Lompoc Transit	4,918,638	5,604,278	15,692,655	15,726,578
Recreation	788,040	826,699	732,852	780,620
River Park Campground	374,500	435,125	413,675	413,675
Aquatic Center	1,194,399	1,445,044	1,528,182	1,495,411
Dick DeWees - Community Senior Center	353,962	425,676	232,000	264,097
Broadband	1,107,913	1,226,725	351,782	356,061
Total Financial Sources	\$ 113,140,945	\$ 121,367,231	\$ 140,384,563	\$ 143,447,602

FINANCIAL USES

Water Utility	\$ 17,781,257	\$ 19,342,287	\$ 24,542,870	\$ 23,179,179
Electric Utility	42,832,639	43,774,327	50,784,266	48,790,351
Wastewater	26,124,951	27,796,009	43,543,270	29,541,877
Solid Waste Utility	13,512,878	15,428,319	17,535,877	17,374,020
Lompoc Airport	1,304,061	1,400,396	2,787,696	2,782,707
Lompoc Transit	3,868,255	7,637,496	16,743,803	17,075,675
Recreation	788,040	835,131	766,947	780,620
River Park Campground	392,024	437,963	392,151	413,675
Aquatic Center	1,198,312	1,441,616	1,485,044	1,495,411
Dick DeWees - Community Senior Center	353,962	427,137	260,793	264,097
Broadband	1,107,913	1,226,724	352,570	356,030
Total Financial Uses	\$ 109,264,292	\$ 119,747,405	\$ 159,195,287	\$ 142,053,642
Revenues over (under) Expenses	3,876,653	1,619,826	(18,810,724)	1,393,960

Revenues over (under) Expenses by Division

Water Utility	(1,254,999)	1,506,623	310,071	1,741,200
Electric Utility	5,790,252	744,198	(3,783,690)	630,599
Wastewater	(2,657,542)	275,680	(13,371,297)	672,393
Solid Waste Utility	969,996	1,135,845	(521,709)	(262,127)
Lompoc Airport	-	-	(393,937)	(39,039)
Lompoc Transit	1,050,383	(2,033,218)	(1,051,148)	(1,349,097)
Recreation	-	(8,432)	(34,095)	-
River Park Campground	(17,524)	(2,838)	21,524	-
Aquatic Center	(3,913)	3,428	43,138	-
Dick DeWees - Community Senior Center	-	(1,461)	(28,793)	-
Broadband	-	1	(788)	31
Revenues over (under) Expenses	\$ 3,876,653	\$ 1,619,826	\$ (18,810,724)	\$ 1,393,960

	Adopted 11-13	Adopted 13-15	Requested 15-17	Proposed 15-17
Water Utility				
Water - Source of Supply	\$ 991,417	\$ 1,009,963	\$ 1,295,112	\$ 1,295,112
Water - Santa Ynez River Task Force	18,296	-	22,837	22,837
Water - Conservation Program	176,814	214,385	231,945	147,381
Water - Treatment	5,914,955	6,308,227	6,737,206	6,506,194
Water - Transmission	3,900,691	4,726,170	8,898,775	7,748,075
Water - Dewatering	614,995	631,063	639,000	639,000
Water - Administration / General	2,144,584	2,366,911	2,662,194	2,693,937
Water - Customer Billing & Accounting	689,661	735,146	787,932	799,412
Water - Purchasing and Stores	188,090	200,494	214,891	218,022
Water - Customer Svc / Meter Reading	285,434	290,892	247,217	303,448
Water - Debt Service	2,856,320	2,859,036	2,802,761	2,802,761
Total Water Utility	\$ 17,781,257	\$ 19,342,287	\$ 24,542,870	\$ 23,179,179
Electric Utility				
Electric - Receiving Station	\$ 1,752,597	\$ 1,866,759	\$ 2,938,683	\$ 2,433,769
Electric - Purchased Power	22,708,338	21,552,390	23,210,977	23,010,977
Electric - Conservation Program	192,443	218,331	287,697	204,211
Electric - Sub Station	25,450	25,451	30,456	30,456
Electric - Distribution	8,490,508	8,987,143	12,875,276	11,592,845
Electric - Administration / General	2,926,047	3,207,569	3,697,113	3,639,205
Electric - Broadband Project	29,315	-	-	-
Electric - Customer Billing & Accounting	1,475,529	1,701,702	1,647,378	1,775,616
Electric - Purchasing and Stores	634,428	704,466	782,547	789,133
Electric - NCPA Development	196,600	171,200	194,600	194,600
Electric - Public Benefit Program	700,000	811,268	664,846	664,846
Electric - ARRA DOE Stimulus Grant	100,000	-	-	-
Electric - Debt Service	594,542	503,782	466,708	466,708
Electric - Transfers	3,006,842	4,024,266	3,987,985	3,987,985
Total Electric Utility	\$ 42,832,639	\$ 43,774,327	\$ 50,784,266	\$ 48,790,351
Wastewater				
Wastewater - Collection	\$ 3,232,852	\$ 3,811,548	\$ 15,720,850	\$ 4,007,384
Wastewater - Collection VV CSD	8,465	8,463	8,733	8,729
Wastewater - Treatment	4,367,822	5,176,606	8,323,128	5,962,484
Wastewater - Laboratory	640,032	645,809	676,195	676,195
Wastewater - Control Monitoring	190,394	189,375	245,724	245,720
Wastewater - Maintenance	2,568,914	2,560,722	2,780,681	2,785,587
Wastewater - Administration / General	1,818,540	1,935,956	2,283,558	2,301,348
Wastewater - Customer Billing & Accounting	982,637	1,075,357	1,115,884	1,164,273
Wastewater - Purchasing and Stores	147,503	156,417	174,217	175,857
Wastewater - Debt Service	12,167,792	12,235,756	12,214,300	12,214,300
Total Wastewater Utility	\$ 26,124,951	\$ 27,796,009	\$ 43,543,270	\$ 29,541,877
Solid Waste				
Solid Waste - Collection	\$ 5,801,043	\$ 6,102,938	\$ 7,147,147	\$ 7,025,976
Solid Waste - Recycling	703,507	820,043	968,085	872,511
Solid Waste - Environmental Management	50,028	87,803	53,524	53,524
Solid Waste - Code Enforcement	93,724	100,463	104,527	104,527
Solid Waste - Graffiti Abatement	58,119	62,383	72,948	72,948
Solid Waste - Landfill	4,839,773	6,255,703	5,427,634	5,456,936
Solid Waste - Landfill Collection System	-	-	1,600,000	1,600,000
Solid Waste - Household Hazardous Waste	314,519	317,273	329,655	332,200
Solid Waste - Street Sweeping	662,208	683,532	741,251	744,030
Solid Waste - Abandoned Vehicle	146,991	130,891	170,347	170,347
Solid Waste - Administration / General	405,058	445,005	502,480	512,424
Solid Waste - Purchasing and Stores	16,046	17,956	20,001	20,319
Solid Waste - Debt Service	421,862	404,329	398,278	408,278
Total Solid Waste Utility	\$ 13,512,878	\$ 15,428,319	\$ 17,535,877	\$ 17,374,020
Broadband				
Broadband - Operations	868,832	1,028,590	352,570	356,030
Broadband - Administration	41,486	16,501	-	-
Broadband - Debt Service	197,595	181,633	-	2 -
Total Broadband	\$ 1,107,913	\$ 1,226,724	\$ 352,570	\$ 356,030

**PERSONNEL POSITIONS SUMMARY
2015-2017 BUDGET**

	<u>Adopted 09-11</u>	<u>Adopted 11-13</u>	<u>Adopted 13-15</u>	<u>Requested 15-17</u>	<u>Proposed 15-17</u>
<u>Enterprise Funds</u>					
<u>Water Utility</u>					
Utility Director	0.26	0.26	0.20	0.20	0.20
Senior Administrative Analyst	0.33	0.33	0.33	0.33	0.33
Water Resource Engineer	1.00	1.00	1.00	1.00	1.00
Water Superintendent	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Facility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Plant Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Chemist	1.00	1.00	1.00	1.00	1.00
Laboratory Tech I / II	0.50	0.50	0.50	0.50	0.00
Senior Water Plant Operator	1.00	0.00	0.00	0.00	0.00
Water Plant Operator I / II	6.00	7.00	8.00	8.00	5.00
Lead Water Plant Technician	1.00	1.00	1.00	0.00	0.00
Maintenance Worker / Senior	1.00	0.00	0.00	0.00	0.00
Water Plant Technician / Senior	3.00	3.00	3.00	4.00	4.00
Lead Water Distribution Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator / Senior	6.00	6.00	6.00	6.00	6.00
Water Meter Maintenance Technician / Senior	3.00	3.00	3.00	3.00	3.00
Utility Conservation Coordinator	0.50	0.50	0.50	0.50	0.50
Utility Conservation Representative	0.50	0.50	0.50	0.50	0.00
Utility SCADA Network Analyst	0.00	1.00	1.00	1.00	1.00
Senior Environmental Coordinator	0.16	0.25	0.25	0.25	0.25
Lead Customer Service Worker	1.00	0.00	0.00	0.00	0.00
Customer Service Worker I / II / III	3.00	4.00	4.00	4.00	4.00
Development Service Assistant I / II	0.06	0.00	0.00	0.00	0.00
Office Staff Assistant III / IV	0.30	0.30	0.20	0.20	0.20
Office Staff Assistant II / III	1.00	1.00	1.00	1.00	1.00
Total Water Utility Fund	35.61	35.64	34.48	34.48	32.48
<u>Electric Utility</u>					
Utility Director	0.40	0.40	0.37	0.37	0.37
Senior Admin Analyst	0.33	0.33	0.33	0.33	0.33
Electrical Utility Manager	1.00	1.00	1.00	1.00	1.00
Assistant Electric Utility Manager	1.00	1.00	0.00	0.00	1.00
Electrical Utility Engineer	0.00	0.00	1.00	1.00	0.00
Electrical Estimator	1.00	1.00	1.00	1.00	1.00
Electrical Supervisor	1.00	1.00	1.00	1.00	1.00
Electrical Substation Supervisor	1.00	1.00	1.00	1.00	0.00
Electrical Substation Technician / Trainee	3.00	3.00	3.00	3.00	0.00
Electrical Utility Technician I	0.00	0.00	0.00	0.00	2.00
Lead Electrical Utility Technician	0.00	0.00	0.00	0.00	1.00
Lead Electrical Line Worker	2.00	2.00	2.00	2.00	2.00
Troubleshooter	0.00	0.00	0.00	3.00	3.00
12kv Electrical Line Worker / Apprentice	9.00	9.00	10.00	7.00	7.00
Electrical Ground Support Worker	1.00	1.00	0.00	0.00	0.00
Utility Conservation Coordinator	0.50	0.50	0.50	0.50	0.50
Utility Conservation Representative	0.50	0.50	0.50	0.50	0.00
Senior Environmental Coordinator	0.16	0.25	0.25	0.25	0.25

**PERSONNEL POSITIONS SUMMARY
2015-2017 BUDGET**

	Adopted 09-11	Adopted 11-13	Adopted 13-15	Requested 15-17	Proposed 15-17
GIS Assistant	1.00	1.00	1.00	0.00	0.00
GIS Technician I / II	0.00	0.00	0.00	1.00	1.00
Development Service Assistant I / II	0.07	0.00	0.00	0.00	0.00
Office Staff Assistant III / IV	0.30	0.30	0.37	0.37	0.37
Office Staff Assistant II / III	1.00	1.00	1.00	1.00	1.00
Total Electric Utility Fund	24.26	24.28	24.32	24.32	22.82
<u>Wastewater Utility</u>					
Utility Director	0.26	0.26	0.20	0.20	0.20
Wastewater Superintendent	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	0.34	0.34	0.34	0.34	0.34
Wastewater Plant Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Chemist	1.00	1.00	1.00	1.00	1.00
Water Resources Protection Technician	1.00	1.00	1.00	1.00	1.00
Laboratory Technician I / II	1.50	1.50	1.00	1.00	1.00
Senior Wastewater Plant Operator	1.00	1.00	1.00	1.00	1.00
Wastewater Plant Operator I / II	7.00	7.00	6.00	6.00	5.00
Wastewater Collection Worker / Senior	3.00	3.00	3.00	4.00	3.00
Senior Building Maintenance Worker	1.00	1.00	0.00	0.00	0.00
Park Maintenance Worker / Senior	1.00	1.00	1.00	1.00	1.00
Electrical / Mechanical Technician I / II	4.00	4.00	5.00	5.00	5.00
Utility SCADA Network Analyst	1.00	1.00	1.00	1.00	1.00
Senior Environmental Coordinator	0.16	0.25	0.25	0.25	0.25
Development Service Assistant I / II	0.07	0.00	0.00	0.00	0.00
Office Staff Assistant III / IV	0.30	0.30	0.20	0.20	0.20
Office Staff Assistant II / III	1.00	1.00	1.00	1.00	1.00
Total Wastewater Utility Fund	27.63	27.65	25.99	26.99	24.99
<u>Solid Waste</u>					
Utility Director	0.20	0.20	0.20	0.20	0.20
Senior Environmental Coordinator	0.16	0.25	0.25	0.25	0.25
Solid Waste Superintendent	1.00	1.00	1.00	1.00	1.00
Solid Waste Supervisor	1.00	1.00	1.00	1.00	1.00
Lead Sanitation Worker	1.00	1.00	1.00	1.00	1.00
Senior Sanitation / Sanitation Worker	13.00	13.00	13.00	13.00	13.00
Lead Landfill Operator	0.00	0.00	0.00	1.00	1.00
Heavy Equipment Operator	3.00	3.00	3.00	2.00	2.00
Lead Heavy Equipment Operator	0.00	0.00	0.00	0.00	0.00
Landfill Supervisor	1.00	1.00	1.00	1.00	1.00
Landfill Coordinator	6.00	6.00	6.00	6.00	6.00
Landfill Attendant	1.00	1.00	1.00	1.00	1.00
Solid Waste Program Analyst	1.00	1.00	0.00	0.00	0.00
Solid Waste Compliance Coordinator	0.00	0.00	1.00	1.00	1.00
Solid Waste Code Enforcement Officer	0.50	0.50	0.50	0.50	0.50
Household Hazardous Waste Technician	1.00	1.00	1.00	1.00	1.00
Office Staff Assistant III / IV	0.00	0.00	0.20	0.20	0.20
Office Staff Assistant II / III	1.00	1.00	1.00	1.00	1.00
Total Solid Waste Utility Fund	30.86	30.95	31.15	31.15	31.15

**PERSONNEL POSITIONS SUMMARY
2015-2017 BUDGET**

	<u>Adopted 09-11</u>	<u>Adopted 11-13</u>	<u>Adopted 13-15</u>	<u>Requested 15-17</u>	<u>Proposed 15-17</u>
<u>Broadband</u>					
Utility Director	0.08	0.04	0.03	0.00	0.00
Wireless Services Administrator	0.70	0.55	0.50	0.25	0.25
Wireless Services Technician	2.00	2.00	1.50	0.50	0.50
Office Staff Assistant III / IV	0.10	0.10	0.03	0.00	0.00
Total Broadband Fund	<u>2.88</u>	<u>2.69</u>	<u>2.06</u>	<u>0.75</u>	<u>0.75</u>